What It Is

- ▶ Bring experience, knowledge, and confidence about the content and process of your work.
- Knowingly organize and select from a vast pool of knowledge.
- Position self as a learner.
- ▶ Be aware both of what one knows and the gaps.
- ▶ Value depth of knowledge in self and others.
- Develop knowledge in others, such as leadership and curriculum knowledge, pedagogical knowledge, and knowledge of change processes.

Why It Matters

- ▶ Deep knowledge is crucial to feeling confident and capable to deliberately engage in facilitation.
- Deep knowledge permits flexible and responsive work in complex and uncertain settings.
- Leaders value the knowledge and possibilities for practice that facilitators bring to their schools: "images of the possible."
- Decision-making is improved by the use of deep knowledge.

How I Do It

Be curious and want to explore the worldviews and understandings of others.

- Tap into the "funds of knowledge" within school communities.
- Work from a strengths-based model.
- Value knowledge and evidence from research.
- ▶ Begin with what people know and can do.
- Bring and share deep knowledge, theories, and research when working with others.
- Use knowledge to challenge and interrupt problematic beliefs, assumptions, and misconceptions.

Key Challenges for Me

- Being aware of and addressing the gaps in own and others' knowledge
- Moving away from assuming your own knowledge is good enough
- ▶ Being prepared to say I don't know

What I Should Notice

- ▶ What knowledge do I have?
- What are my needs as a learner and my learners' needs?
- ▶ Do I have the knowledge I need to meet others' learning needs?
- ▶ What sources are available, and where do I go to develop deep knowledge?

Retrieved from the companion website for *Leading Powerful Professional Learning: Responding to Complexity With Adaptive Expertise* by Deidre Le Fevre, Helen Timperley, Kaye Twyford, and Fiona Ell. Thousand Oaks, CA: Corwin, www.corwin.com. Copyright © 2020 by Corwin Press, Inc. All rights reserved. Reproduction authorized for educational use by educators, local school sites, and/or noncommercial or nonprofit entities that have purchased the book.