## DAF **#8**

# Surfacing and Engaging Theories and Beliefs

#### What It Is

- Seek to understand the constraints on own and others' actions.
- Understand that theories and beliefs can be aligned or misaligned with intended change.
- Be aware of theories and beliefs that are problematic (e.g., deficit theories).
- Be prepared to be courageous and take action when theories and beliefs get in the way of learning.
- Persist as beliefs may be entrenched, and people may not be aware of the beliefs that drive their actions.

#### Why It Matters

- Theories and beliefs drive actions consciously and subconsciously.
- Our theories and beliefs are connected to our personal and professional identities. Theories and beliefs are fundamental to how people learn, teach, facilitate, and lead.
- Theories and beliefs develop over long periods of time, are deeply held, and can be difficult to change.
- Theories and beliefs can change as a result of experiencing dissonance and from seeing students succeed.

#### How I Do It

• Be aware of how own theories and beliefs are impacting on situation.

- Make own and others' theories and beliefs visible.
- Provide a culture of support and safety for changing theories and beliefs.
- Provide opportunities for people to experience dissonance.
- Engage in talk about both cognitive and emotional aspects of changing theories and beliefs.
- Help identify and make outcomes of problematic theories and beliefs explicit.

### Key Challenges for Me

- Changing theories and beliefs that can feel risky and confronting for those involved
- Understanding that what people actually believe may be different from what they say they believe
- Navigating own and others' emotional responses to have theories and beliefs challenged
- Supporting people to share their actual theories and beliefs

#### What I Should Notice

- What are people saying and doing?
- What do their actions say about their underlying theories and beliefs?
- What happens when people experience disconfirming evidence about their beliefs?
- How does cultural positioning influence theories and beliefs?
- How valid are the assumptions being made?

Retrieved from the companion website for *Leading Powerful Professional Learning: Responding to Complexity With Adaptive Expertise* by Deidre Le Fevre, Helen Timperley, Kaye Twyford, and Fiona Ell. Thousand Oaks, CA: Corwin, www.corwin.com. Copyright © 2020 by Corwin Press, Inc. All rights reserved. Reproduction authorized for educational use by educators, local school sites, and/ or noncommercial or nonprofit entities that have purchased the book.